UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported): May 8, 2018

CROCS, INC.

(Exact name of registrant as specified in its charter)

0-51754

(Commission File Number)

Delaware

(State or other jurisdiction

of incorporation)

20-2164234

(I.R.S. Employer

Identification No.)

7477 East Dry Creek Parkway Niwot, Colorado	80503
(Address of principal executive offices)	(Zip Code)
Registrant's telephone number, including a	area code: (303) 848-7000
Not Applicable (Former name or former address, if chan	ged since last report)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously saprovisions:	tisfy the filing obligation of the registrant under any of the following
☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.	425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14	a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange	Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange A	Act (17 CFR 240.13e-4(c))
ndicate by check mark whether the registrant is an emerging growth company as define 2b-2 of the Securities Exchange Act of 1934 (17 CFR 240.12b-2).	d in Rule 405 of the Securities Act of 1933 (17 CFR 230.45) or Rule
Emerging growth compa	any 🗆
f an emerging growth company, indicate by check mark if the registrant has elected no evised financial accounting standards provided pursuant to Section 13(a) of the Exchange	
1	

Item 2.02. Results of Operations and Financial Condition.

On May 8, 2018, Crocs, Inc. issued a press release reporting its results of operations for the three months ended March 31, 2018. A copy of the press release is furnished as Exhibit 99.1 to this report.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Crocs, Inc. press release dated May 8, 2018.
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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly	y caused this report to be signed on its behalf by the undersigned
hereunto duly authorized.	

CROCS, INC.

Date: May 8, 2018 By: /s/ Carrie W. Teffner

Carrie W. Teffner

Executive Vice President and Chief Financial Officer



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Crocs, Inc. Reports First Quarter 2018 Results Exceeded All Guidance Metrics: Increased Full-Year Guidance

NIWOT, COLORADO — May 8, 2018 — Crocs, Inc. (NASDAQ: CROX) a world leader in innovative casual footwear for men, women, and children, today announced its first quarter 2018 financial results.

Andrew Rees, President and Chief Executive Officer, said, "The year is off to a strong start, with first quarter results exceeding guidance on all metrics. Our Spring/Summer 2018 collection is being well-received, and our LiteRide launch surpassed our expectations. We continue to successfully execute against our strategic priorities and are increasing our guidance. We now expect full year revenues to be up low single digits, as double-digit e-commerce growth and moderate wholesale growth more than offset the decline in retail revenues associated with our store closure plan."

First Quarter 2018 Operating Results:

- Revenues were \$283.1 million, growing 5.7% over the first quarter of 2017, or 0.7% on a constant currency basis. Top line growth was achieved despite the loss of approximately \$12 million due to operating fewer stores and business model changes. E-commerce grew 24.1%, wholesale grew 6.5%, and the retail channel delivered positive comparable store sales of 7.6%.
- Gross margin was 49.4%, declining 50 basis points from last year's first quarter. At the beginning of the first quarter, the Company changed its inventory costing methodology from average cost to first-in-first-out, or FIFO. This change resulted in a timing-related charge to cost of sales in the first quarter, but will have no impact on the full year. Absent this charge, first quarter gross margin would have been up modestly to prior year.
- Selling, general and administrative expenses ("SG&A") were \$114.0 million compared to \$118.0 million in the first quarter of 2017. As a percent of revenues, SG&A improved 380 basis points and represented 40.2% of revenues. First quarter 2018 results included \$2.5 million of non-recurring charges associated with our SG&A reduction plan compared to \$2.2 million in last year's first quarter.
- Income from operations of \$25.9 million increased 66.4% compared to \$15.6 million in last year's first quarter. Net income attributable to common stockholders was \$12.5 million, or \$0.15 per diluted share, compared to \$7.2 million, or \$0.08 per diluted share, in last year's first quarter. We had 71.7 million and 74.6 million weighted average diluted common shares outstanding on March 31, 2018 and 2017, respectively.

Balance Sheet and Cash Flow Highlights:

- Cash used in operating activities decreased 6.6% to \$46.6 million during the first quarter of 2018 compared to \$49.9 million during the first quarter of 2017
- Cash and cash equivalents as of March 31, 2018 increased 14.7% to \$102.0 million compared to \$88.9 million as of March 31, 2017. This growth reflects the successful execution of the Company's strategic objectives along with improved working capital management.

- Inventory declined 17.0% to \$148.2 million as of March 31, 2018 compared to \$178.5 million as of March 31, 2017, reflecting the Company's continued focus on inventory management.
- Capital expenditures during the first quarter of 2018 were \$1.7 million compared to \$5.4 million during the same quarter in 2017, as the Company
 opened fewer stores, completed fewer store remodels, and incurred lower technology-related expenditures.
- At March 31, 2018, no borrowings were outstanding against the Company's \$100 million credit facility. This compares to \$3.5 million of borrowings at March 31, 2017.

Share Repurchase Activity:

During the first quarter of 2018, the Company repurchased 1.4 million shares of its common stock for \$20.1 million, at an average price of \$14.32 per share. At March 31, 2018, \$198.8 million of the Company's \$500 million share repurchase authorization remained available for future share repurchases.

Closure of Company-Operated Mexico Manufacturing and Distribution Facilities:

In connection with ongoing efforts to simplify the business and improve profitability, the Company has made the decision to close its manufacturing and distribution facilities in Mexico. Manufacturing has ceased, and the distribution center will be closed by the end of the third quarter. Related one-time charges are identified in the Company's second quarter and full year SG&A guidance.

Financial Outlook:

Second Quarter 2018:

With respect to the second quarter of 2018, the Company expects:

- Revenues of \$315 to \$325 million compared to \$313.2 million in the second quarter of 2017.
- Gross margin to be slightly above last year's 54.2% rate.
- SG&A to be approximately flat with \$140.4 million last year. Non-recurring charges incurred in connection with our SG&A reduction plan are estimated at \$1 million, compared to \$1.8 million in last year's second quarter. In addition, the Company will incur approximately \$5.0 million of non-recurring charges in connection with the closure of its Mexico manufacturing and distribution facilities.

Full Year 2018:

With respect to 2018, the Company now expects:

- Revenues to increase low single digits over 2017 revenues of \$1,023.5 million, as we expect double digit e-commerce growth and moderate wholesale growth to more than offset lower retail revenues due to operating fewer stores and business model changes.
- Gross margin to be up approximately 70 to 100 basis points over 2017 gross margin of 50.5%.
- SG&A to be approximately \$485 million. This includes approximately \$15 million of non-recurring charges. Approximately \$5 million of the non-recurring charges relate to the SG&A reduction plan. Approximately \$10 million relate to the closure of the Mexico manufacturing and distribution facilities, with approximately half being non-cash. 2017 SG&A was \$499.9 million, including \$17.0 million of non-recurring charges.
- Income from operations to be approximately \$50 million compared to \$17.3 million in 2017.
- Depreciation and amortization to be approximately \$30 million compared to \$33.1 million in 2017.
- Income tax expense of approximately \$17 million compared to \$7.9 million in 2017.

Conference Call Information:

A conference call to discuss first quarter 2018 results is scheduled for today, Tuesday, May 8, 2018 at 8:30 a.m. EST. The call participation number is (888) 771-4371. A replay of the conference call will be available two hours after the completion of the call at (888) 843-7419. International participants can dial (847) 585-4405 to take part in the conference call, and can access a replay of the call at (630) 652-3042. All of the above calls will require the input of the conference identification number 46719244. The call will also be streamed live on the Crocs website, www.crocs.com, and that audio recording will be available at www.crocs.com through May 8, 2019.

About Crocs, Inc.:

Crocs, Inc. (Nasdaq: CROX) is a world leader in innovative casual footwear for women, men, and children, combining comfort and style with a value that consumers know and love. Every pair of shoes within Crocs' collection contains CrosliteTM material, a proprietary, molded footwear technology, delivering extraordinary comfort with each step.

In 2018, Crocs reinforces its mission of "everyone comfortable in their own shoes" with the second year of its global Come As You AreTM campaign. To learn more about Crocs or Come As You Are, please visit www.crocs.com or follow @Crocs on Facebook, Instagram and Twitter.

Forward Looking Statements:

This news release includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements include, but are not limited to, statements regarding prospects, expectations and our revenue, gross margin, SG&A, income from operations, depreciation and amortization, and tax expense outlook. These statements involve known and unknown risks, uncertainties and other factors, which may cause our actual results, performance or achievements to be materially different from any future results, performances, or achievements expressed or implied by the forward-looking statements. These risks and uncertainties include, but are not limited to, the following: current global financial conditions; the effect of competition in our industry; our ability to effectively manage our future growth or declines in revenues; changing consumer preferences; our ability to maintain and expand revenues and gross margin; our ability to accurately forecast consumer demand for our products; our ability to successfully implement our strategic plans; our ability to develop and sell new products; our ability to obtain and protect intellectual property rights; the effect of potential adverse currency exchange rate fluctuations and other international operating risks; and other factors described in our most recent Annual Report on Form 10-K under the heading "Risk Factors" and our subsequent filings with the Securities and Exchange Commission. Readers are encouraged to review that section and all other disclosures appearing in our filings with the Securities and Exchange Commission.

All information in this document speaks as of May 8, 2018. We do not undertake any obligation to update publicly any forward-looking statements, including, without limitation, any estimates provided in the "Financial Outlook" section above, whether as a result of the receipt of new information, future events, or otherwise.

CROCS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

(in thousands, except per share data)

	Three Months Ended March 31,			
		2018		2017
Revenues	\$	283,148	\$	267,907
Cost of sales		143,275		134,323
Gross profit		139,873		133,584
Selling, general and administrative expenses		113,951		118,002
Income from operations		25,922		15,582
Foreign currency gains, net		1,071		276
Interest income		279		150
Interest expense		(113)		(184)
Other income, net		53		124
Income before income taxes		27,212		15,948
Income tax expense		10,758		4,938
Net income		16,454		11,010
Dividends on Series A convertible preferred stock		(3,000)		(3,000)
Dividend equivalents on Series A convertible preferred shares related to redemption value accretion and beneficial conversion feature		(931)		(855)
Net income attributable to common stockholders	\$	12,523	\$	7,155
Net income per common share:	-			
Basic	\$	0.15	\$	0.08
Diluted	\$	0.15	\$	0.08
Weighted average common shares outstanding:				

EARNINGS PER SHARE (UNAUDITED) (in thousands, except per share data)

68,705

71,668

73,810

74,561

Basic

Diluted

		Three Months Ended March 31,	
	2018		2017
Numerator:			
Net income attributable to common stockholders	\$ 12,5	523 \$	7,155
Less: Net income allocable to Series A convertible preferred stockholders (1)	(2,0	94)	(1,127)
Adjusted net income available to common stockholders - basic and diluted	\$ 10,4	129 \$	6,028
Denominator:			
Weighted average common shares outstanding - basic	68,7	05	73,810
Plus: dilutive effect of stock options and unvested restricted stock units	2,9	963	751
Weighted average common shares outstanding - diluted	71,0	68	74,561
Net income per common share:			
Basic	\$ 0	.15 \$	0.08
Diluted	\$ 0	.15 \$	0.08
(1) Represents the amount which would have been paid to preferred stockholders in the event the Company had	I declared a dividend on its common sto	ck.	

CROCS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (in thousands, except share and par value amounts)

		March 31, 2018	Γ	December 31, 2017
ASSETS				
Current assets:				
Cash and cash equivalents	\$	101,953	\$	172,128
Accounts receivable, net of allowances of \$30,380 and \$31,389, respectively		169,954		83,518
Inventories		148,187		130,347
Income taxes receivable		7,781		3,652
Other receivables		11,554		10,664
Restricted cash - current		2,359		2,144
Prepaid expenses and other assets		21,981		22,596
Total current assets		463,769		425,049
Property and equipment, net of accumulated depreciation and amortization of \$90,554 and \$91,806, respectively		30,746		35,032
Intangible assets, net		53,023		56,427
Goodwill		1,734		1,688
Deferred tax assets, net		10,097		10,174
Restricted cash		2,513		2,783
Other assets		11,001		12,542
Total assets	\$	572,883	\$	543,695
LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities:	¢	97.751	¢.	66 201
Accounts payable	\$	87,751	\$	66,381
Accrued expenses and other liabilities		85,448		84,446
Income taxes payable		15,142		5,515
Current portion of borrowings and capital lease obligations		281		676
Total current liabilities		188,622		157,018
Long-term income taxes payable		6,195		6,081
Other liabilities	_	11,218		12,298
Total liabilities		206,035		175,397
Commitments and contingencies:				
Series A convertible preferred stock, 1.0 million shares authorized, 0.2 million outstanding, liquidation preference \$203 million		183,364		182,433
Stockholders' equity:				
Preferred stock, par value \$0.001 per share, 4.0 million shares authorized, none outstanding		_		_
Common stock, par value \$0.001 per share, 250 million shares authorized, 95.7 million and 94.8 million issued, 68.3 million and 68.8 million outstanding, respectively		96		95
Treasury stock, at cost, 27.4 million and 26.0 million shares, respectively		(355,209)		(334,312)
Additional paid-in capital		376,808		373,045
Retained earnings		202,954		190,431
Accumulated other comprehensive loss		(41,165)		(43,394)
Total stockholders' equity		183,484		185,865
Total liabilities and stockholders' equity	\$	572,883	\$	543,695

CROCS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (in thousands)

Three Months Ended March 31. 2018 2017 Cash flows from operating activities: \$ 16,454 11,010 Net income Adjustments to reconcile net income to net cash used in operating activities: Depreciation and amortization 7,643 8,446 Unrealized foreign currency (gain) loss, net (787)856 2,611 Share-based compensation 2,674 Other non-cash items 941 (689)Changes in operating assets and liabilities: Accounts receivable, net of allowances (86,850) (66,917) Inventories (20,853)(28,591)Prepaid expenses and other assets 5,112 9,618 Accounts payable, accrued expenses and other liabilities 29,065 13,766 Cash used in operating activities (46,601)(49,890)Cash flows from investing activities: Purchases of property, equipment, and software (1,668)(5,410)Proceeds from disposal of property and equipment Cash used in investing activities (1,652)(5,398)Cash flows from financing activities: Proceeds from bank borrowings 5,500 Repayments of bank borrowings and capital lease obligations (400)(3,376)Dividends—Series A preferred stock (3,000)(3,000)Repurchases of common stock (20,061)Other (692)(240)Cash used in financing activities (24,153)(1,116)Effect of exchange rate changes on cash, cash equivalents, and restricted cash (1,389)2,176 Net change in cash, cash equivalents, and restricted cash (70,230)(57,793)Cash, cash equivalents, and restricted cash—beginning of period 152,646 177,055 Cash, cash equivalents, and restricted cash-end of period 106,825 94,853

CROCS, INC. AND SUBSIDIARIES NON-GAAP MEASURES (UNAUDITED)

In addition to financial measures presented on the basis of accounting principles generally accepted in the United States of America ("U.S. GAAP"), we present certain information related to our current period results of operations through "constant currency", which is a non-GAAP financial measure and should be viewed as a supplement to our results of operations and presentation of reportable segments under U.S. GAAP. Constant currency represents current period results that have been retranslated using exchange rates used in the prior year comparative period to enhance the visibility of the underlying business trends excluding the impact of foreign currency exchange rate fluctuations.

Management uses non-GAAP results to assist in comparing business trends from period to period on a consistent basis in communications with the board of directors, stockholders, analysts, and investors concerning our financial performance. We believe that these non-GAAP measures are useful to investors and other users of our condensed consolidated financial statements as an additional tool for evaluating operating performance. We believe they also provide a useful baseline for analyzing trends in our operations. Investors should not consider these non-GAAP measures in isolation from, or as a substitute for, financial information prepared in accordance with U.S. GAAP.

CROCS, INC. AND SUBSIDIARIES REVENUES BY CHANNEL (UNAUDITED)

Three Months Ended

		March 31,				Constant Currency	
	2	2018	20	17	% Change	% Change (1)	
		(in thousands)			_	_	
Wholesale:							
Americas	\$	72,674	\$	71,023	2.3 %	2.5 %	
Asia Pacific		71,733		70,935	1.1 %	(5.2)%	
Europe		49,877		40,583	22.9 %	7.6 %	
Other businesses		313		190	64.7 %	46.3 %	
Total wholesale		194,597		182,731	6.5 %	0.7 %	
Retail:							
Americas		34,716		32,829	5.7 %	5.6 %	
Asia Pacific		17,614		21,532	(18.2)%	(22.4)%	
Europe		7,176		7,419	(3.3)%	(12.7)%	
Total retail		59,506		61,780	(3.7)%	(6.4)%	
E-commerce:							
Americas		16,440		13,869	18.5 %	18.0 %	
Asia Pacific		7,815		5,877	33.0 %	24.3 %	
Europe		4,790		3,650	31.2 %	15.0 %	
Total e-commerce		29,045		23,396	24.1 %	19.1 %	
Total revenues	\$	283,148	\$	267,907	5.7 %	0.7 %	

⁽¹⁾ Reflects year over year change as if the current period results were in constant currency, which is a non-GAAP financial measure. See "Non-GAAP Measures" on page 7 for more information.

CROCS, INC. AND SUBSIDIARIES RETAIL STORE COUNTS (UNAUDITED)

	December 31, 2017	Opened	Closed	March 31, 2018
Company-operated retail locations:				
Type:				
Kiosk/store-in-store	71	_	_	71
Retail stores	161	_	16	145
Outlet stores	215	_	6	209
Total	447	_	22	425
Operating segment:				
Americas	175	_	1	174
Asia Pacific	186	_	9	177
Europe	86	_	12	74
Total	447		22	425
	9			

CROCS, INC. AND SUBSIDIARIES COMPARABLE RETAIL STORE SALES AND DIRECT TO CONSUMER COMPARABLE STORE SALES (UNAUDITED)

Comparable retail sales and direct to consumer sales by operating segment were:

	Constant Curr	Constant Currency (1) Three Months Ended March 31,		
	Three Months End			
	2018	2017		
Comparable retail store sales: (2)				
Americas	10.9 %	(6.0)%		
Asia Pacific	4.7 %	(1.4)%		
Europe	(2.6)%	(7.7)%		
Global	7.6 %	(4.8)%		

	Constant Cur	Constant Currency (1) Three Months Ended March 31,		
	Three Months End			
	2018	2017		
Direct to consumer comparable store sales (includes retail and e-commerce): (2)				
Americas	13.1%	(5.0)%		
Asia Pacific	10.4%	5.5 %		
Europe	4.2%	(5.2)%		
Global	11.2%	(2.2)%		

⁽¹⁾ Reflects period over period change as if the current period results were in constant currency, which is a non-GAAP financial measure. See "Non-GAAP Measures" on page 7 for more information.

⁽²⁾ Comparable store status is determined on a monthly basis. Comparable store sales include the revenues of stores that have been in operation for more than twelve months. Stores in which selling square footage has changed more than 15% as a result of a remodel, expansion, or reduction are excluded until the thirteenth month in which they have comparable prior year sales. Temporarily closed stores are excluded from the comparable store sales calculation during the month of closure. Location closures in excess of three months are excluded until the thirteenth month post re-opening. E-commerce revenues are based on same site sales period over period.